

**2018-2027  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>Ten Years</b>
<b>General /G.O. Bonds</b>											
4 Fire Department Vehicle Replacement	570,000	605,000	490,000	350,000	625,000	1,775,000	700,000	800,000	1,335,000	1,215,000	8,465,000
560 Fire Training Facility	570,000	0	0	0	0	0	0	0	0	0	570,000
63 City Wide Recreation Facility Improvements	535,000	145,000	195,000	450,000	142,000	300,000	350,000	375,000	200,000	200,000	2,892,000
121 Vehicle & Equipment Replacement Program	498,000	682,000	715,000	702,000	723,000	720,000	705,000	685,000	765,000	790,000	6,985,000
368 Police Department Communications Equipment	420,000	0	0	0	0	0	0	0	0	0	420,000
83 Storm Water Improvements	400,000	700,000	650,000	1,000,000	1,000,000	1,250,000	1,250,000	1,250,000	1,500,000	1,500,000	10,500,000
323 Combined Operations & Maintenance Facility (COMF) Improvements	252,000	315,000	240,000	260,000	80,000	50,000	30,000	100,000	0	0	1,327,000
557 Memorial Field	250,000	30,000	1,135,000	120,000	0	0	0	0	0	0	1,535,000
361 Hooksett Turnpike Bridge Replacement	180,000 *	0	0	0	0	0	0	0	0	0	180,000
498 Birchdale Road Bridge Replacement	180,000 *	0	0	0	0	0	0	0	0	0	180,000
56 Rollins Park	160,000	70,000	0	0	100,000	0	75,000	75,000	450,000	350,000	1,280,000
297 Geographic Information Systems (GIS)	125,000	0	150,000	0	0	0	0	0	0	0	275,000
51 White Park	100,000 *	30,000	60,000	125,000	125,000	0	0	0	0	0	440,000
252 Fire Station Improvements	100,000	125,000	71,500	0	0	350,000	35,000	0	0	0	681,500

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571 I-393/Horseshoe Pond Drainage Improvements	100,000 *	0	0	0	0	0	0	0	0	0	100,000
599 Zoning Update	100,000	100,000	0	0	0	0	0	0	0	0	200,000
551 Library Maintenance	50,000	30,000	70,000	125,000	155,000	130,000	130,000	100,000	300,000	0	1,090,000
587 Cemetery Improvements	50,000	55,000	55,000	120,000	60,000	160,000	30,000	75,000	350,000	35,000	990,000
598 TASER Replacement	45,000	40,000	0	0	0	0	0	0	0	0	85,000
561 Fire Alarm Infrastructure Replacement	40,000	135,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	575,000
576 General Facility	40,000	0	0	0	0	0	0	0	0	0	40,000
569 Parks and Cemeteries Small Turf Equipment	35,000	66,000	11,000	19,000	49,000	53,000	0	0	0	0	233,000
305 Fire Department Communications Equipment	30,000	0	0	0	0	0	0	0	0	700,000	730,000
52 Keach Park	25,000	75,000	75,000	0	0	0	0	620,000	0	0	795,000
283 Traffic Signals and Traffic Operations Improvements	20,000	30,000	30,000	200,000	25,000	25,000	225,000	25,000	25,000	200,000	805,000
484 Police Station Improvements	20,000	180,000	0	0	0	0	0	0	0	0	200,000
522 Patrol Rifle Replacements	20,000	25,000	0	0	0	0	0	0	0	0	45,000
65 City Hall Renovations	15,000	85,000	265,000	120,000	30,000	100,000	10,000	200,000	250,000	200,000	1,275,000
17 Sidewalk, Bikeway and Streetscape Improvements	0	0	233,500	0	225,000	0	250,000	0	275,000	0	983,500

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	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Ten Years
18 Storrs Street Extension, North & South	0	0	0	0	0	0	250,000	2,500,000	0	0	2,750,000
31 Broadway / West Street Intersection (McKee Square) Signalization	0	0	0	0	0	0	0	0	1,125,000	0	1,125,000
34 North Main Street / Storrs Street Intersection Signalization	0	0	250,000	0	0	0	0	0	0	0	250,000
36 Manchester Street / Route 3 South	0	0	0	0	3,550,000	0	0	0	0	0	3,550,000
40 Langley Parkway	0	350,000	2,860,400	6,795,000	0	0	0	0	0	0	10,005,400
54 Russell Martin Park	0	0	0	0	450,000	675,000	0	0	0	0	1,125,000
55 Rolfe Park	0	150,000	0	0	75,000	0	0	0	0	0	225,000
59 Terrill Park	0	900,000	1,245,000	980,000	0	0	0	0	0	0	3,125,000
60 Kiwanis (Waterfront) Park	0	120,000	0	0	0	1,000,000	0	0	0	0	1,120,000
64 Arena Improvements	0	1,025,000	0	0	0	0	0	0	0	0	1,025,000
68 Library	0	0	0	0	2,250,000	0	0	0	0	1,440,000	3,690,000
235 Golf Course Grounds Improvements	0	270,000	0	0	0	0	0	0	0	0	270,000
276 Facility Needs Assessment & Renovation Plan	0	175,000	0	0	0	0	0	0	0	0	175,000
335 Thermal Imaging Cameras	0	0	0	0	0	0	0	60,000	0	0	60,000
358 Garrison Park	0	0	0	175,000	0	65,000	0	0	0	0	240,000

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359 Merrill Park	0	0	60,000	0	0	0	0	120,000	0	0	180,000
360 Kimball Park	0	0	0	0	125,000	0	0	0	0	0	125,000
370 Police Department Ballistic Vest Replacement Program	0	0	0	75,000	0	0	0	0	80,000	0	155,000
375 Fire Department Boats	0	0	0	0	30,000	0	0	0	0	0	30,000
380 Neighborhood Safety Improvements	0	0	0	0	40,000	0	0	0	0	0	40,000
381 Landfill Closure and Maintenance	0	0	0	0	0	0	0	0	8,120,000	0	8,120,000
460 Downtown Complete Streets Improvement Project	0	0	100,000	0	0	0	0	0	0	0	100,000
490 Police Department Records Management Microfilm Conversion	0	30,000	35,000	35,000	35,000	35,000	35,000	35,000	0	0	240,000
502 Whitney Road Extension	0	0	0	0	0	0	0	3,000,000	0	0	3,000,000
515 Golf Course Winter Recreation Improvements	0	0	53,000	0	0	0	0	0	0	0	53,000
518 Bridge and Dam Maintenance / Repairs	0	250,000	0	0	0	0	0	0	0	0	250,000
519 Manchester Street/Old Turnpike Road Intersection Improvements	0	0	0	0	0	0	0	415,000	0	0	415,000
520 Intersection Safety Improvements	0	50,000	0	0	0	0	0	100,000	150,000	0	300,000
521 Police Firearms Range Improvements	0	160,000	0	0	0	0	0	0	0	0	160,000

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525 Telephone System Replacement Program	0	30,000	0	0	0	0	0	0	0	0	30,000
527 Cardiac Monitor & AED Replacement Program	0	0	0	0	0	0	500,000	0	0	0	500,000
528 Pocket Parks	0	0	0	0	0	185,000	0	0	0	0	185,000
541 Regional Drive/Chenell Drive Intersection Improvements	0	0	0	0	0	0	0	425,000	0	0	425,000
543 Merrimack River Greenway Trail Project	0	0	0	0	0	0	0	1,100,000	0	0	1,100,000
563 Master Plan Update	0	0	0	200,000	0	0	0	0	0	0	200,000
567 Penacook Riverfront Park	0	0	0	0	185,000	0	0	0	0	0	185,000
570 Pleasant/Warren/Fruit Intersection Improvements	0	0	0	0	0	0	0	900,000	0	0	900,000
573 Fire Department Personnel Protective Equipment	0	0	0	30,000	0	0	0	750,000	30,000	0	810,000
575 Police Vehicle & Equipment Replacement	0	0	150,000	0	0	0	0	0	0	0	150,000
579 Downtown Squares	0	25,000	0	60,000	0	0	0	0	0	600,000	685,000
583 East Concord Fire Station	0	0	0	0	0	0	0	0	5,000,000	0	5,000,000
584 Replacement of CAT Transit Bus Vehicles	0	30,000	0	0	0	0	0	0	0	0	30,000
588 Loudon Road Bridge Improvement Project	0	0	0	0	2,100,000	0	0	0	0	0	2,100,000

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589 Downtown Corridor Streetscape Improvement Project	0	0	450,000	620,000	850,000	610,000	450,000	360,000	200,000	630,000	4,170,000
590 Downtown Civic District Sidewalk Replacement	0	0	750,000	0	0	0	0	0	0	0	750,000
594 New Central Fire Station	0	0	0	0	0	0	0	0	0	5,000,000	5,000,000
602 Iron Works Road Bridge Replacement Project	0	0	0	0	0	0	0	0	400,000	0	400,000
603 Washington Street Bridge Replacement Project	0	0	0	0	0	0	0	0	0	400,000	400,000
<b>Total General /G.O. Bonds</b>	<b>4,930,000</b>	<b>7,088,000</b>	<b>10,449,400</b>	<b>12,611,000</b>	<b>13,079,000</b>	<b>7,533,000</b>	<b>5,075,000</b>	<b>14,120,000</b>	<b>20,605,000</b>	<b>13,310,000</b>	<b>108,800,400</b>
<b><u>General /Capital Outlay</u></b>											
512 Emergency Vehicle Repairs	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	100,000
<b>Total General /Capital Outlay</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>100,000</b>
<b><u>General /Capital Transfer</u></b>											
2 Information Technology Hardware & Software Replacement	183,500	166,500	112,500	143,750	183,500	166,500	112,500	143,750	183,500	166,500	1,562,500
575 Police Vehicle & Equipment Replacement	135,250	150,000	220,000	160,000	170,000	170,000	180,000	180,000	190,000	190,000	1,745,250
130 Multi-Function Photocopy Machines	30,000	21,000	28,000	7,000	39,000	65,000	22,000	35,000	8,000	41,000	296,000

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376 Fire Department Hose & Equipment Replacement	20,000	30,000	0	30,000	0	30,000	0	30,000	0	0	140,000
573 Fire Department Personnel Protective Equipment	20,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	0	260,000
297 Geographic Information Systems (GIS)	3,000	144,000	3,000	3,500	3,500	73,500	3,500	3,500	3,500	3,500	244,500
51 White Park	0	0	0	0	0	0	0	0	10,000	0	10,000
52 Keach Park	0	0	0	0	40,000	0	0	0	0	0	40,000
56 Rollins Park	0	0	0	0	25,000	0	0	0	0	0	25,000
57 Gustaf H. Lehtinen Park/Hero's Bridge	0	50,000	0	0	0	0	0	0	0	0	50,000
335 Thermal Imaging Cameras	0	30,000	30,000	0	0	0	0	0	0	0	60,000
375 Fire Department Boats	0	0	0	0	0	0	0	30,000	0	0	30,000
477 Library Equipment Replacement	0	10,000	0	0	30,000	60,000	0	0	0	0	100,000
521 Police Firearms Range Improvements	0	0	0	20,000	0	0	0	0	0	0	20,000
528 Pocket Parks	0	20,000	0	0	0	0	0	0	0	0	20,000
550 Roundabout Maintenance	0	50,000	0	50,000	0	0	0	75,000	0	0	175,000
551 Library Maintenance	0	0	0	0	0	10,000	0	0	0	0	10,000
555 Handgun Replacement	0	0	0	0	0	0	0	0	0	50,000	50,000
561 Fire Alarm Infrastructure Replacement	0	10,000	0	0	0	0	0	0	0	0	10,000

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576 General Facility	0	30,000	30,000	30,000	30,000	30,000	35,000	35,000	35,000	35,000	290,000
599 Zoning Update	0	0	0	0	60,000	0	0	0	0	0	60,000
601 Design Guidelines Update	0	0	0	0	30,000	0	0	0	0	0	30,000
Total General /Capital Transfer	391,750	741,500	453,500	474,250	641,000	635,000	383,000	562,250	460,000	486,000	5,228,250
<b><u>General /Capital Close-out</u></b>											
121 Vehicle & Equipment Replacement Program	152,300	0	0	0	0	0	0	0	0	0	152,300
560 Fire Training Facility	29,250	0	0	0	0	0	0	0	0	0	29,250
575 Police Vehicle & Equipment Replacement	8,913	0	0	0	0	0	0	0	0	0	8,913
Total General /Capital Close-out	190,463	0	0	0	0	0	0	0	0	0	190,463
<b><u>General /Highway Reserve</u></b>											
78 Annual Highway Improvement Program	1,675,000	1,850,000	2,050,000	2,215,000	2,375,000	2,550,000	2,710,000	2,710,000	2,710,000	0	20,845,000
230 Opticom Replacement	15,000	0	15,000	0	15,000	0	15,000	0	20,000	0	80,000
518 Bridge and Dam Maintenance / Repairs	0	75,000	75,000	75,000	100,000	0	0	0	0	0	325,000
Total General /Highway Reserve	1,690,000	1,925,000	2,140,000	2,290,000	2,490,000	2,550,000	2,725,000	2,710,000	2,730,000	0	21,250,000

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<b><u>General /Equip Replace Reserve</u></b>											
121 Vehicle & Equipment Replacement Program	102,000	0	0	0	0	0	0	0	0	0	102,000
575 Police Vehicle & Equipment Replacement	35,750	0	0	0	0	0	0	0	0	0	35,750
Total General /Equip Replace Reserve	137,750	0	0	0	0	0	0	0	0	0	137,750
<b><u>General /Donations</u></b>											
582 Manor Road/Abbott Road Roundabout Intersection Improvement Project	450,000 *	0	0	0	0	0	0	0	0	0	450,000
51 White Park	100,000 *	0	0	0	0	0	0	0	0	0	100,000
17 Sidewalk, Bikeway and Streetscape Improvements	0	0	16,500	0	0	0	0	0	0	0	16,500
30 Hoit Road / Whitney Road Intersection Signalization	0	0	0	0	0	0	0	2,050,000	0	0	2,050,000
40 Langley Parkway	0	350,000	2,860,400	0	0	0	0	0	0	0	3,210,400
59 Terrill Park	0	800,000	0	0	0	0	0	0	0	0	800,000
68 Library	0	0	0	0	0	0	0	0	0	160,000	160,000
380 Neighborhood Safety Improvements	0	0	0	0	25,000	0	0	0	0	0	25,000
543 Merrimack River Greenway Trail Project	0	200,000	0	0	200,000	0	0	1,100,000	0	0	1,500,000

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Total General /Donations	550,000	1,350,000	2,876,900	0	225,000	0	0	3,150,000	0	160,000	8,311,900
<b><u>Other /Tax Increment Financing</u></b>											
18 Storrs Street Extension, North & South	0	0	6,000,000	0	0	0	0	0	0	0	6,000,000
97 Low Avenue Improvements	0	0	0	0	0	0	400,000	4,000,000	0	0	4,400,000
596 Surface Lots	0	0	0	0	0	0	0	265,000	0	0	265,000
Total Other /Tax Increment Financing	0	0	6,000,000	0	0	0	400,000	4,265,000	0	0	10,665,000
<b><u>Other /Trust</u></b>											
275 Sewer Pump Station Improvements	0	0	0	0	0	0	0	0	50,000	0	50,000
Total Other /Trust	0	0	0	0	0	0	0	0	50,000	0	50,000
<b><u>Other /Federal</u></b>											
468 Reconstruct Taxiway A & Itinerant Ramp	1,314,000 *	1,053,000	0	0	0	0	0	0	150,000	1,000,000	3,517,000
71 Runway Protection Zones: Property Acquisition	0	0	0	0	0	0	0	427,500	0	0	427,500
72 Runway Pavement Improvements	0	0	0	0	0	500,000	2,660,000	2,660,000	0	900,000	6,720,000
77 Airport Snow Removal Equipment (SRE) & Equipment Storage Facility	0	0	211,500	0	0	0	0	0	0	337,500	549,000

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383 New Airport Terminal Building	0	0	0	0	0	0	0	0	0	3,150,000	3,150,000
471 Airport Fuel Farm	0	0	0	0	0	0	0	0	0	500,000	500,000
492 Runway Protection Zone Obstruction Removal	0	0	0	205,200	205,200	0	0	0	0	0	410,400
506 Historical Surveys	0	35,000	0	0	0	0	0	0	0	0	35,000
534 Tie Down Rehabilitation and Expansion	0	0	0	0	0	0	0	150,000	675,000	1,080,000	1,905,000
572 Airport Master Plan	0	0	0	0	0	190,000	0	0	0	0	190,000
584 Replacement of CAT Transit Bus Vehicles	0	240,000	0	0	0	0	0	0	0	0	240,000
588 Loudon Road Bridge Improvement Project	0	0	0	0	8,400,000	0	0	0	0	0	8,400,000
Total Other /Federal	1,314,000	1,328,000	211,500	205,200	8,605,200	690,000	2,660,000	3,237,500	825,000	6,967,500	26,043,900
<b><u>Other /State</u></b>											
361 Hooksett Turnpike Bridge Replacement	720,000 *	0	0	0	0	0	0	0	0	0	720,000
498 Birchdale Road Bridge Replacement	720,000 *	0	0	0	0	0	0	0	0	0	720,000
468 Reconstruct Taxiway A & Itinerant Ramp	73,000 *	58,500	0	0	0	0	0	0	8,334	55,556	195,390
71 Runway Protection Zones: Property Acquisition	0	0	0	0	0	0	0	23,750	0	0	23,750

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	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>Ten Years</b>
72 Runway Pavement Improvements	0	0	0	0	0	27,778	147,778	147,778	0	50,000	373,334
77 Airport Snow Removal Equipment (SRE) & Equipment Storage Facility	0	0	11,750	0	0	0	0	0	0	18,750	30,500
383 New Airport Terminal Building	0	0	0	0	0	0	0	0	0	175,000	175,000
471 Airport Fuel Farm	0	0	0	0	0	0	0	0	0	27,778	27,778
492 Runway Protection Zone Obstruction Removal	0	0	0	11,400	11,400	0	0	0	0	0	22,800
534 Tie Down Rehabilitation and Expansion	0	0	0	0	0	0	0	8,334	37,500	60,000	105,834
543 Merrimack River Greenway Trail Project	0	800,000	0	0	800,000	0	0	8,800,000	0	0	10,400,000
572 Airport Master Plan	0	0	0	0	0	10,554	0	0	0	0	10,554
584 Replacement of CAT Transit Bus Vehicles	0	30,000	0	0	0	0	0	0	0	0	30,000
602 Iron Works Road Bridge Replacement Project	0	0	0	0	0	0	0	0	1,600,000	0	1,600,000
603 Washington Street Bridge Replacement Project	0	0	0	0	0	0	0	0	0	1,600,000	1,600,000
Total Other /State	1,513,000	888,500	11,750	11,400	811,400	38,332	147,778	8,979,862	1,645,834	1,987,084	16,034,940
<b><u>Parking /G.O. Bonds</u></b>											
403 Parking Division Vehicle Replacement Program	0	50,000	45,000	45,000	0	0	0	0	0	0	140,000

\*Excluded from Budget Appropriation

CITY OF CONCORD, NEW HAMPSHIRE

**2018-2027  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Ten Years
432 North State Street Parking Garage (Formerly Firehouse Block)	0	50,000	65,000	0	0	2,700,000	0	0	0	0	2,815,000
433 School Street Parking Garage (Formerly Durgin Block)	0	0	60,000	0	0	0	220,000	0	0	0	280,000
529 Storrs Street Parking Garage (Formerly Capital Commons)	0	600,000	0	0	0	0	350,000	0	0	875,000	1,825,000
595 Parking Meters	0	40,000	190,000	300,000	240,000	0	0	0	0	0	770,000
596 Surface Lots	0	0	305,000	420,000	0	0	0	50,000	170,000	0	945,000
Total Parking /G.O. Bonds	0	740,000	665,000	765,000	240,000	2,700,000	570,000	50,000	170,000	875,000	6,775,000

**Parking /Capital Transfer**

432 North State Street Parking Garage (Formerly Firehouse Block)	0	21,800	0	15,675	0	0	0	18,150	0	19,600	75,225
433 School Street Parking Garage (Formerly Durgin Block)	0	0	0	23,500	0	25,900	0	28,700	0	31,400	109,500
529 Storrs Street Parking Garage (Formerly Capital Commons)	0	0	0	22,750	0	24,850	0	27,500	0	0	75,100
595 Parking Meters	0	5,000	5,000	0	7,000	0	8,000	0	9,000	0	34,000
Total Parking /Capital Transfer	0	26,800	5,000	61,925	7,000	50,750	8,000	74,350	9,000	51,000	293,825

**\*Excluded from Budget Appropriation**

**CITY OF CONCORD, NEW HAMPSHIRE**

**2018-2027  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Ten Years
<b><u>Arena /G.O. Bonds</u></b>											
64 Arena Improvements	20,000	75,000	0	100,000	100,000	0	650,000	100,000	0	0	1,045,000
Total Arena /G.O. Bonds	20,000	75,000	0	100,000	100,000	0	650,000	100,000	0	0	1,045,000
<b><u>Arena /Capital Transfer</u></b>											
64 Arena Improvements	16,000	0	0	20,000	0	0	0	0	0	0	36,000
Total Arena /Capital Transfer	16,000	0	0	20,000	0	0	0	0	0	0	36,000
<b><u>Golf /G.O. Bonds</u></b>											
530 Golf Course Equipment	60,000	0	160,000	60,000	0	30,000	0	0	0	0	310,000
235 Golf Course Grounds Improvements	40,000	115,000	810,000	910,000	50,000	0	0	0	0	0	1,925,000
107 Golf Course Club House and Maintenance Buildings	16,000	0	0	0	45,000	0	0	0	0	100,000	161,000
Total Golf /G.O. Bonds	116,000	115,000	970,000	970,000	95,000	30,000	0	0	0	100,000	2,396,000
<b><u>Golf /Capital Transfer</u></b>											
107 Golf Course Club House and Maintenance Buildings	0	0	0	0	25,000	0	0	0	0	0	25,000
Total Golf /Capital Transfer	0	0	0	0	25,000	0	0	0	0	0	25,000

\*Excluded from Budget Appropriation

CITY OF CONCORD, NEW HAMPSHIRE

**2018-2027  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Ten Years
<b><u>Golf /Capital Close-out</u></b>											
235 Golf Course Grounds Improvements	20,794	15,644	0	0	0	0	0	0	0	0	36,438
Total Golf /Capital Close-out	20,794	15,644	0	0	0	0	0	0	0	0	36,438
<b><u>Airport /G.O. Bonds</u></b>											
468 Reconstruct Taxiway A & Itinerant Ramp	73,000 *	0	0	0	0	0	0	0	0	0	73,000
75 General Airport Repairs	20,000 *	0	0	0	60,000	0	30,000	0	0	0	110,000
72 Runway Pavement Improvements	0	0	0	0	0	0	147,778	147,778	0	50,000	345,556
383 New Airport Terminal Building	0	0	0	0	0	0	0	0	0	175,000	175,000
Total Airport /G.O. Bonds	93,000	0	0	0	60,000	0	177,778	147,778	0	225,000	703,556
<b><u>Airport /Capital Transfer</u></b>											
75 General Airport Repairs	15,000	10,000	0	15,000	0	25,000	0	10,000	10,000	10,000	95,000
71 Runway Protection Zones: Property Acquisition	0	0	0	0	0	0	0	23,750	0	0	23,750
72 Runway Pavement Improvements	0	0	0	0	0	27,778	0	0	0	0	27,778
77 Airport Snow Removal Equipment (SRE) & Equipment Storage Facility	0	0	11,750	0	0	0	0	0	0	18,750	30,500

\*Excluded from Budget Appropriation

CITY OF CONCORD, NEW HAMPSHIRE

**2018-2027  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Ten Years
468 Reconstruct Taxiway A & Itinerant Ramp	0	58,500	0	0	0	0	0	0	8,334	8,556	75,390
471 Airport Fuel Farm	0	0	0	0	0	0	0	0	0	27,778	27,778
492 Runway Protection Zone Obstruction Removal	0	0	0	11,400	11,400	0	0	0	0	0	22,800
534 Tie Down Rehabilitation and Expansion	0	0	0	0	0	0	0	8,334	37,500	60,000	105,834
572 Airport Master Plan	0	0	0	0	0	10,554	0	0	0	0	10,554
Total Airport /Capital Transfer	15,000	68,500	11,750	26,400	11,400	63,332	0	42,084	55,834	125,084	419,384

**Airport /Donations**

75 General Airport Repairs	20,000 *	0	0	0	0	0	0	0	0	0	20,000
Total Airport /Donations	20,000	0	0	0	0	0	0	0	0	0	20,000

**Water /G.O. Bonds**

85 Water Main Replacement	950,000	650,000	675,000	900,000	790,000	825,000	0	0	0	0	4,790,000
88 Water Plant Improvements	390,000	100,000	1,000,000	250,000	100,000	0	100,000	230,000	150,000	36,600,000	38,920,000
372 Water System Pump Station Improvements	250,000	100,000	0	0	0	0	1,200,000	0	0	0	1,550,000
323 Combined Operations & Maintenance Facility (COMF) Improvements	149,000	147,500	95,000	95,000	40,000	25,000	15,000	50,000	0	0	616,500
347 Water Storage Tank Repairs	100,000	0	0	0	50,000	0	75,000	40,000	150,000	4,055,000	4,470,000

\*Excluded from Budget Appropriation

CITY OF CONCORD, NEW HAMPSHIRE



**2018-2027  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>Ten Years</b>
321 Water System Master Plan & Implementation	60,000	0	90,000	0	50,000	0	0	0	40,000	0	240,000
121 Vehicle & Equipment Replacement Program	40,000	157,000	95,000	290,000	160,000	0	100,000	110,000	60,000	60,000	1,072,000
36 Manchester Street / Route 3 South	0	0	0	0	110,000	0	0	0	0	0	110,000
84 Water Main Cleaning & Lining	0	0	0	0	0	0	0	0	250,000	0	250,000
86 Water Main Construction	0	0	1,500,000	0	1,000,000	0	0	0	0	0	2,500,000
114 Penacook Lake Dam and Spillway Rehabilitation	0	0	0	0	0	0	0	175,000	2,000,000	0	2,175,000
345 Water Supply Well Field Maintenance	0	0	0	0	0	0	150,000	0	1,500,000	0	1,650,000
451 Leak Detection	0	0	0	50,000	0	0	0	0	0	0	50,000
482 Water System Asset Management	0	90,000	0	0	0	0	0	90,000	0	0	180,000
Total Water /G.O. Bonds	1,939,000	1,244,500	3,455,000	1,585,000	2,300,000	850,000	1,640,000	695,000	4,150,000	40,715,000	58,573,500
<b><u>Water /Capital Outlay</u></b>											
448 Hydrant and Valve Replacement Program	63,000	63,000	63,000	65,000	68,000	72,000	77,000	85,000	89,000	95,000	740,000
254 Water System Emergency/Unanticipated Equipment Replacement	56,000	58,000	60,000	62,000	64,000	66,000	68,000	70,000	72,000	75,000	651,000
Total Water /Capital Outlay	119,000	121,000	123,000	127,000	132,000	138,000	145,000	155,000	161,000	170,000	1,391,000

**\*Excluded from Budget Appropriation**

**CITY OF CONCORD, NEW HAMPSHIRE**

**2018-2027  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>Ten Years</b>
<b><u>Water /Capital Transfer</u></b>											
244 Water Meter Replacement Program	160,000	125,000	100,000	100,000	125,000	125,000	125,000	150,000	150,000	175,000	1,335,000
124 Water System SCADA Improvements	30,000	0	30,000	0	30,000	0	30,000	0	30,000	0	150,000
2 Information Technology Hardware & Software Replacement	17,250	27,750	18,750	15,625	17,250	27,750	18,750	15,625	17,250	27,750	203,750
297 Geographic Information Systems (GIS)	3,000	3,000	3,000	3,500	3,500	3,500	3,500	3,500	3,500	3,500	33,500
Total Water /Capital Transfer	210,250	155,750	151,750	119,125	175,750	156,250	177,250	169,125	200,750	206,250	1,722,250
<b><u>Water /Capital Close-out</u></b>											
85 Water Main Replacement	341,454	0	0	0	0	0	0	0	0	0	341,454
Total Water /Capital Close-out	341,454	0	0	0	0	0	0	0	0	0	341,454
<b><u>Sewer /G.O. Bonds</u></b>											
104 Hall Street Waste Water Treatment Plant Improvements	1,965,000	1,750,000	1,685,000	2,505,000	5,170,000	1,620,000	1,700,000	17,425,000	75,000	675,000	34,570,000
466 Penacook Waste Water Treatment Plant Improvements	560,000	200,000	160,000	55,000	1,222,500	600,000	180,000	775,000	250,000	2,100,000	6,102,500
275 Sewer Pump Station Improvements	305,000	75,000	57,500	50,000	730,000	105,000	90,000	130,000	0	0	1,542,500

\*Excluded from Budget Appropriation

CITY OF CONCORD, NEW HAMPSHIRE

**2018-2027  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>Ten Years</b>
91 Sewer Main Rehabilitation and Construction	210,000	175,000	0	510,000	0	225,000	400,000	0	0	0	1,520,000
121 Vehicle & Equipment Replacement Program	150,000	156,000	185,000	190,000	160,000	450,000	342,000	75,000	160,000	100,000	1,968,000
323 Combined Operations & Maintenance Facility (COMF) Improvements	149,000	147,500	95,000	95,000	40,000	25,000	15,000	50,000	0	0	616,500
89 Hall Street Waste Water Treatment Plant Odor Control	60,000	500,000	0	0	175,000	2,800,000	100,000	0	0	275,000	3,910,000
83 Storm Water Improvements	50,000	0	0	0	0	0	0	0	0	0	50,000
36 Manchester Street / Route 3 South	0	0	0	0	170,000	0	0	0	0	0	170,000
410 Sewer Video Inspection Equipment	0	0	0	0	80,000	0	0	0	0	0	80,000
502 Whitney Road Extension	0	0	0	0	0	0	0	525,000	0	0	525,000
<b>Total Sewer /G.O. Bonds</b>	<b>3,449,000</b>	<b>3,003,500</b>	<b>2,182,500</b>	<b>3,405,000</b>	<b>7,747,500</b>	<b>5,825,000</b>	<b>2,827,000</b>	<b>18,980,000</b>	<b>485,000</b>	<b>3,150,000</b>	<b>51,054,500</b>
<b>Sewer /Capital Outlay</b>											
245 Emergency Sewage Treatment Plant Repairs	58,000	59,500	61,500	63,500	65,500	67,500	70,000	71,500	74,000	76,500	667,500
<b>Total Sewer /Capital Outlay</b>	<b>58,000</b>	<b>59,500</b>	<b>61,500</b>	<b>63,500</b>	<b>65,500</b>	<b>67,500</b>	<b>70,000</b>	<b>71,500</b>	<b>74,000</b>	<b>76,500</b>	<b>667,500</b>

**\*Excluded from Budget Appropriation**

**CITY OF CONCORD, NEW HAMPSHIRE**

**2018-2027  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>Ten Years</b>
<b><u>Sewer /Capital Transfer</u></b>											
91 Sewer Main Rehabilitation and Construction	50,000	40,000	60,000	40,000	60,000	122,000	40,000	40,000	40,000	0	492,000
2 Information Technology Hardware & Software Replacement	17,250	27,750	18,750	15,625	17,250	27,750	18,750	15,625	17,250	27,750	203,750
297 Geographic Information Systems (GIS)	3,000	3,000	3,000	3,500	3,500	3,500	3,500	3,500	3,500	3,500	33,500
104 Hall Street Waste Water Treatment Plant Improvements	0	0	0	0	0	15,000	0	0	0	0	15,000
410 Sewer Video Inspection Equipment	0	18,000	0	0	0	0	0	0	0	20,000	38,000
466 Penacook Waste Water Treatment Plant Improvements	0	25,000	0	15,000	20,000	0	0	0	0	0	60,000
<b>Total Sewer /Capital Transfer</b>	<b>70,250</b>	<b>113,750</b>	<b>81,750</b>	<b>74,125</b>	<b>100,750</b>	<b>168,250</b>	<b>62,250</b>	<b>59,125</b>	<b>60,750</b>	<b>51,250</b>	<b>842,250</b>
<b><u>Sewer /Capital Close-out</u></b>											
104 Hall Street Waste Water Treatment Plant Improvements	60,963	0	0	0	0	0	0	0	0	0	60,963
<b>Total Sewer /Capital Close-out</b>	<b>60,963</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>60,963</b>

**\*Excluded from Budget Appropriation**

**CITY OF CONCORD, NEW HAMPSHIRE**

**2018-2027  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Ten Years
<b><u>Sewer /Mountain Green Reserve</u></b>											
275 Sewer Pump Station Improvements	0	0	0	20,000	50,000	300,000	0	0	0	0	370,000
Total Sewer /Mountain Green Reserve	0	0	0	20,000	50,000	300,000	0	0	0	0	370,000
<b><u>Solid Waste /Capital Transfer</u></b>											
447 Landfill Soil Vapor Extraction Systems	10,000	10,000	0	0	0	0	0	0	10,000	10,000	40,000
Total Solid Waste /Capital Transfer	10,000	10,000	0	0	0	0	0	0	10,000	10,000	40,000
<b><u>Solid Waste /G.O. Bonds</u></b>											
447 Landfill Soil Vapor Extraction Systems	0	0	0	125,000	45,000	0	0	0	0	0	170,000
Total Solid Waste /G.O. Bonds	0	0	0	125,000	45,000	0	0	0	0	0	170,000
<b><u>General /Impact Fees Rec Dist 1</u></b>											
515 Golf Course Winter Recreation Improvements	0	0	0	0	0	0	0	0	0	25,000	25,000
Total General /Impact Fees Rec Dist 1	0	0	0	0	0	0	0	0	0	25,000	25,000
<b><u>General /Impact Fees Rec Dist 2</u></b>											
358 Garrison Park	0	0	0	0	0	0	100,000	0	0	0	100,000

\*Excluded from Budget Appropriation

CITY OF CONCORD, NEW HAMPSHIRE

**2018-2027  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Ten Years
Total General /Impact Fees Rec Dist 2	0	0	0	0	0	0	100,000	0	0	0	100,000
<b><u>General /Impact Fees Traf Dist 1</u></b>											
30 Hoit Road / Whitney Road Intersection Signalization	0	0	0	0	0	0	0	200,000	0	0	200,000
Total General /Impact Fees Traf Dist 1	0	0	0	0	0	0	0	200,000	0	0	200,000
<b><u>General /Impact Fees Traf Dist 3</u></b>											
31 Broadway / West Street Intersection (McKee Square) Signalization	0	0	0	0	0	0	0	150,000	0	0	150,000
Total General /Impact Fees Traf Dist 3	0	0	0	0	0	0	0	150,000	0	0	150,000
<b><u>General /Impact Fees Traf Dist 4</u></b>											
519 Manchester Street/Old Turnpike Road Intersection Improvements	0	0	0	0	0	0	0	85,000	0	0	85,000
541 Regional Drive/Chenell Drive Intersection Improvements	0	0	0	0	0	0	75,000	0	0	0	75,000
Total General /Impact Fees Traf Dist 4	0	0	0	0	0	0	75,000	85,000	0	0	160,000
Grand Total	17,285,674	19,079,944	29,860,300	23,063,925	37,016,500	21,805,414	17,903,056	58,013,574	31,702,168	68,700,668	324,431,223

\*Excluded from Budget Appropriation

CITY OF CONCORD, NEW HAMPSHIRE